

Infrastructure NSW Board Members

Name of Board Member	Date of Appointment	Term of Appointment	Expiry Date of Appointment	Date of Re-Appointment or Retirement	Expiry Date of Re-Appointment	Board and Committee Memberships	Positions and Interests in Corporations	Positions in Professional/ Business Associations and Trade Unions	Other interests
Graham Bradley AM Chair	4 July 2013	4 years	Expired 3 July 2017	Reappointed 4 July 2017 Reappointed 15 April 2021	Expired 3 July 2021 Expiring 3 July 2025	<ul style="list-style-type: none"> Virgin Australia International Holdings Ltd Ensemble Limited (Director) United Malt Group Limited Shine Justice Limited Stilmark Pty Ltd State Library of New South Wales Volt Corporation Limited (Chair) Volt Bank Limited (Chair) Tennis Australia The Hong Kong & Shanghai Banking Corporation Ltd (retired as Director 1/06/22) EnergyAustralia Holdings Ltd (retired as Chairman and Director COB 27/04/2022) HSBC Bank Australia Ltd (resigned as Chairman and Director 21/10/2020) GrainCorp (resigned as Chairman 23/03/2020) Ensemble Limited (retired as Chairman 3/09/18) remained Director) GI Dynamics, Inc (ended 24/11/2017) Stockland Corporation Ltd (resigned as Chairman and Director 10/2016) Anglo American Australia Ltd Advisory Board (ended 30/6/2016) Po Valley Energy Ltd (ended 22/4/2016) 	<ul style="list-style-type: none"> Shareholdings in numerous Australian companies (none substantial shareholding) 	<ul style="list-style-type: none"> European-Australian Business Council Australian School of Business at University of New South Wales 	
Kerrie Mather	15 August 2019	4 years	15 August 2023			<ul style="list-style-type: none"> UNSW Business School Advisory Council St Vincents Health Advisory Board 	<ul style="list-style-type: none"> CEO Venues NSW 	<ul style="list-style-type: none"> Member Chief Executive Women Member Australian Institute of Company Directors Fellow of FINSEA 	
Marika Calfas	11 November 2018	4 years	11 November 2022			<ul style="list-style-type: none"> Board Member and Deputy Chair Ports Australia Board Member Australian Logistics Council Member National Advisory Board Infrastructure Partnerships Australia Member University of Wollongong SMART Advisory Council 	<ul style="list-style-type: none"> CEO NSW Ports (Port Botany Operations Pty Ltd) 	<ul style="list-style-type: none"> Member Engineers Australia 	<ul style="list-style-type: none"> Member PIANC International Environmental Commission
Rod Pearse OAM	15 July 2011	4 years	Expired 30 June 2015	Reappointed 30 June 2015 Reappointed 10 July 2019	Expired 30 June 2019 Expiring 10 July 2023	<ul style="list-style-type: none"> COAG Reform Council Expert Panel on Cities University of Wollongong SMART Infrastructure Advisory Board (ended 12/10/2015) O'Connell Street Associates Australian School of Business Advisory Board Fife Funds Limited (responsible entity for Australian Industrial Real Estate Investment Trust) WestConnex Delivery Authority (ended 1/10/2015) Sydney Motorway Corporation 	<ul style="list-style-type: none"> Director and member, Pearse Nominees (NSW) Pty Ltd 	<ul style="list-style-type: none"> Member, Australian Institute of Company Directors 	
Roger Fletcher	15 July 2011	4 years	Expired 30 June 2015	Reappointed 30 June 2015 Reappointed 10 July 2019	Expired 30 June 2019 Expiring 10 July 2023	<ul style="list-style-type: none"> Australian Meat Industry Council Australian Wool Innovation National and NSW State Export Lamb, Sheep and Goat Industries Council CS Agriculture Pty Ltd 	<ul style="list-style-type: none"> Managing Director, Fletcher Group of Companies 		
Michael Cassel Secretary of the NSW Department of Planning and Environment (DPE)	21 December 2021		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>						
Michael Coutts-Trotter Secretary of the NSW Department of Premier and Cabinet (DPC)	11 October 2021		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>						
Dr Paul Grimes PSM Secretary NSW Treasury	31 January 2022		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>			To be advised			
Simon Draper	17 March 2018		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	2 April 2019 Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019					

Infrastructure NSW Board Members - expired

Name of Board Member	Date of Appointment	Term of Appointment	Expiry Date of Appointment	Date of Re-Appointment or Retirement	Expiry Date of Re-Appointment	Board and Committee Memberships	Positions and Interests in Corporations	Positions in Professional/ Business Associations and Trade Unions	Other interests
Arlene Tansey	11 June 2014	4 years	Expired 11 June 2018 Reappointed 14 June 2018	Retired 10 June 2022		<ul style="list-style-type: none"> • Primary Healthcare Ltd • Lendlease Investment Management (subsidiary of Lendlease Corporation) • Hunter Phillip Japan Pty Ltd • Mantan Superannuation Fund • Mantan Nominees Pty Ltd • Serco Asia-Pacific Pty Ltd • Aristocrat Leisure Ltd • Australian National Maritime Museum Foundation • Wisetech Global (WTC) • TPG Telecom Limited • Healius (retired 22/10/2020) • Adelaide Brighton Ltd (retired 4/10/19) • Australian Research Alliance for Children & Youth (ended 30/10/2015) • Future Fibre Technologies Ltd (ended 14/10/2016) • Urbanise Pty Ltd (ended 14/10/2016) 	Co-owner of Hunter Phillip Japan		
Blair Comley	7 October 2014		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 17 November 2017					• Former Secretary of Department of Premier and Cabinet
Carolyn Kay	15 July 2011	4 years	Expired 30 June 2015	Retired 31 May 2014		<ul style="list-style-type: none"> • CBA • Brambles • Sydney Institute • Allens Arthur Robison • John Swire & Sons Pty Ltd 		• Member of Chief Executive Women	• Ms Kay's husband's company, Batesmart, interest in Government projects
Carolyn McNally Secretary Department of Planning and Environment	1 May 2014		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	2 April 2019 Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019					
Chris Eccles	1 July 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 6 October 2014		<ul style="list-style-type: none"> • Australia and New Zealand School of Government 			• Former Secretary of Department of Premier and Cabinet
David Gonski AC	15 July 2011	4 years	Expired 30 June 2015	Retired 31 May 2014		<ul style="list-style-type: none"> • ANZ Banking Group • Australian Philanthropic Services Limited • ASX Limited (ended 28/3/2012) • Coca Cola Amatil Ltd • Ingeus Ltd (ended 7 May 2014) • Investec Bank (Australia) Ltd • Investec Holdings Australia Ltd • Investec Property Ltd • National E-Health Transaction Authority Ltd • Swiss Re Life & Health Australia Ltd • Sydney Theatre Company • University of New South Wales • University of New South Wales Foundation • Guardians of the Future Fund (ended 10/1/2014) • Singapore Airlines ended 1/8/2012) • Singapore Telecommunications Limited • Cibalis Pty Ltd • Clabon Pty Ltd • Donalisa Pty Ltd • Gallium Pty Ltd • Gold Fields House Nominees Pty Ltd • Gonski Foundation Pty Ltd • Helal Pty Ltd • Investec Australia Direct Investments Pty Ltd • Investec Executive Nominees Pty Ltd • Investec Wentworth Private Equity Ltd • King Elizabeth Investments Pty Ltd • Langston Place Investments Pty Ltd 	<ul style="list-style-type: none"> • Macareus Pty Ltd • Manbra Holdings Pty Ltd • Matila Nominees Pty Ltd • Mercury Corporate Pty Ltd • MGB Equity Growth Pty Ltd • MGB Equity Growth Nominees Pty Ltd • Narraboth Nominees Pty Ltd • Nodicorn Pty Ltd • Orda Investments Pty Ltd • Patjon Pty Ltd • Redlake Enterprises Pty Ltd • Sarai Pty Ltd • Sergeant Pacific Pty Ltd • SDPI Pty Ltd • Sunraysia Foundation • Wentworth Private Equity Pty Ltd • WPE Holdings Pty Ltd • WPE Services Pty Ltd 	<ul style="list-style-type: none"> • Law Society of NSW • Australian Institute of Company Directors • CPA Australia 	<ul style="list-style-type: none"> • Chairman of the School Funding Review • Member ASIC External Advisory Panel • Director Lowy Institute of International Policy • Patron Australian Indigenous Education Fund

Infrastructure NSW Board Members – expired continued

Name of Board Member	Date of Appointment	Term of Appointment	Expiry Date of Appointment	Date of Re-Appointment or Retirement	Expiry Date of Re-Appointment	Board and Committee Memberships	Positions and Interests in Corporations	Positions in Professional/ Business Associations and Trade Unions	Other interests
Dieter Adamsas	11 June 2014	4 years	Expiring 11 June 2018	Retired 10 June 2018		<ul style="list-style-type: none"> Geotech Group (ended 8/3/2017) University of NSW Advisory Council Acciona Geotech Holding Pty Ltd (ended 17/8/2017) BUILT Group Pty Ltd 	<ul style="list-style-type: none"> Investor, ASX listed entities Investor, private equity funds 	<ul style="list-style-type: none"> Financial Executives International Australian Institute of Company Directors (fellow) 	
Jim Betts Secretary of Planning, Industry and Environment	29 June 2013		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	2 April 2019 Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019 Retired 29 October 2021		<ul style="list-style-type: none"> Commissioner, Greater Sydney Commission 			
Kiersten Fishburn Secretary of Planning, Industry and Environment	29 October 2021		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 21 December 2021					
Mark Paterson AO	1 July 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 30 June 2015		Secretary of Department of Premier and Cabinet	<ul style="list-style-type: none"> Superannuation fund interests 		Former Secretary of Department of Trade and Investment, Regional Infrastructure and Services
Max Moore-Wilton AC	15 July 2011	4 years	Expired 30 June 2015	Reappointed 30 June 2015	Retired 6 June 2019	<ul style="list-style-type: none"> Map Airports Sydney Airport Corporations Limited (ended May 2015) Southern Cross Austereo Media Group (ended 25/2/2015) Lifehouse at RPA 	State Negotiator, NSW Government, Establishment of Dharawal National Park	<ul style="list-style-type: none"> World Governing Board, Airports Council International Warringah Forum, Liberal Party Committee for Sydney 	
Michael Pratt Secretary NSW Treasury	1 July 2017		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 28 January 2022					
Nick Greiner AC	15 July 2011	4 years	Expired 30 June 2015	Retired 3 July 2013		<ul style="list-style-type: none"> Panel member, GST Distribution Committee (ended 7/11/2012) Chairman, Blue Star Group Holdings (ended 16/1/2013) Chairman, Bradken Limited Chairman, Nuance Group Chairman, QBE Australia/Asia-Pacific Chairman, Council of Advisors, Rothschild Australia Deputy Chairman, CHAMP Group Services Director and Chairman, Accolade Wine Director Australian Stationery Industries Chairman, QBE Insurance Group Australia Chairman, Degremont Advisory Council Chairman, Advisory Board, Opportunity Cambodia Chairman, Playup Interactive Entertainment (Australia) Pty Ltd (REVO Pty Ltd) 	Consultant, Trility Pty Ltd (ended 30/6/2012)	Board of Governors, CEDA	
Paul Broad	1 July 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 28 June 2013		<ul style="list-style-type: none"> Hunter Development Corporation KUTh Energy iiNet Ltd 			Former INSW CEO
Philip Gaetjens	15 August 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 3 July 2015		<ul style="list-style-type: none"> NSW Treasury Corporation Commission of Audit Board Generals' group 	Joint shareholding with spouse – ANZ, BHP, CBA, CSL, IEM, IPL, QBE, STO, TOL (spouse only TLS)		Former Secretary of NSW Treasury
Rob Whitfield	13 July 2015		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 30 June 2017		<ul style="list-style-type: none"> NSW Treasury Corporation NSW Government ICT Board and Procurement Board Whitfield Family Trust Whitfield Investments (Aust) Pty Ltd Whitfields Pty Ltd Tumbulgum Pastoral Company Pty Ltd 1666 Foundation Pty Ltd ATF 1666 Foundation 		<ul style="list-style-type: none"> Australian Institute of Company Directors (fellow) Financial Services Institute of Australasia (senior fellow) 	Former Secretary of NSW Treasury
Sam Haddad	1 July 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 30 April 2014		<ul style="list-style-type: none"> Sydney Harbour Foreshore Authority Sydney Metropolitan Development Authority Board Hunter Development Corporation Central Coast Regional Development Corporation 		Planning Institute of Australia (fellow)	Former Secretary of Department of Planning and Infrastructure

Infrastructure NSW Board Members – expired continued

Name of Board Member	Date of Appointment	Term of Appointment	Expiry Date of Appointment	Date of Re-Appointment or Retirement	Expiry Date of Re-Appointment	Board and Committee Memberships	Positions and Interests in Corporations	Positions in Professional/ Business Associations and Trade Unions	Other interests
Simon Smith	1 July 2015		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 16 March 2018					• Former Secretary of Department of Industry
Tim Reardon, Secretary Department of Premier and Cabinet	18 November 2017		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 8 October 2021					